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BEFORE THE ARIZONA CORPORATION COMMISSION

IN THE MATTER OF THE APPLICATION OF
TUCSON ELECTRIC POWER COMPANY
FOR THE ESTABLISHMENT OF JUST AND
REASONABLE RATES AND CHARGES
DESIGNED TO REALIZE A REASONABLE
RATE OF RETURN ON THE FAIR VALUE OF
ITS OPERATIONS THROUGHOUT THE
STATE OF ARIZONA.

Docket No. E-01933A-07-0402

THE MATTER OF THE FILING BY TUCSON
ELECTRIC POWER COMPANY TO AMEND
DECISION NO. 62103.

Docket No. E-01933A-05-0650

**NOTICE OF FILING OF DIRECT TESTIMONY (RATE DESIGN) AND
ATTACHMENTS OF KEVIN C. HIGGINS
ON BEHALF OF PHELPS DODGE MINING COMPANY AND ARIZONANS FOR
ELECTRIC CHOICE AND COMPETITION**

Phelps Dodge Mining Company and Arizonans for Electric Choice and
Competition (collectively "AECC"), hereby submits the Direct Testimony (Rate Design)
and Attachments of Kevin C. Higgins on behalf of AECC in the above captioned Docket.

RESPECTFULLY SUBMITTED this 14th day of March 2008.

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1 **BEFORE THE ARIZONA CORPORATION COMMISSION**

2
3 IN THE MATTER OF THE APPLICATION)
4 OF TUCSON ELECTRIC POWER)
5 COMPANY FOR THE ESTABLISHMENT)
6 OF JUST AND REASONABLE RATES)
7 AND CHARGES DESIGNED TO REALIZE) Docket No. E-01933A-07-0402
8 A REASONABLE RATE OF RETURN ON)
9 THE FAIR VALUE OF ITS OPERATIONS)
10 THROUGHOUT THE STATE OF)
11 ARIZONA)
12 _____)

13 IN THE MATTER OF THE FILING BY)
14 TUCSON ELECTRIC POWER COMPANY) Docket No. E-01933A-05-0650
15 TO AMEND DECISION NO. 62103)
16
17

18 **Direct Testimony of Kevin C. Higgins**

19 **on behalf of**

20 **Phelps Dodge Mining Company and**

21 **Arizonans for Electric Choice and Competition**

22
23
24 **Rate Design**

25
26
27 **March 14, 2008**

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1 **DIRECT TESTIMONY OF KEVIN C. HIGGINS**

2

3 **I. Introduction**

4 **Q. Please state your name and business address.**

5 A. Kevin C. Higgins, 215 South State Street, Suite 200, Salt Lake City, Utah,
6 84111.

7 **Q. By whom are you employed and in what capacity?**

8 A. I am a Principal in the firm of Energy Strategies, LLC. Energy Strategies
9 is a private consulting firm specializing in economic and policy analysis
10 applicable to energy production, transportation, and consumption.

11 **Q. Are you the same Kevin C. Higgins who filed direct testimony in the revenue**
12 **requirement phase of this proceeding on behalf of Phelps Dodge Mining**
13 **Company ("Phelps Dodge") and Arizonans for Electric Choice and**
14 **Competition ("AECC")?**

15 A. Yes, I am.
16

17 **II. Overview and Conclusions**

18 **Q. What is the purpose of your testimony in this phase of the proceeding?**

19 A. My testimony addresses several cost-of-service and rate design issues in
20 TEP's general rate case filing, and recommends changes to TEP's proposed rate
21 design in support of a just and reasonable outcome. My testimony in this phase of
22 the proceeding is directed to TEP's "Cost-of-Service Methodology."

1 **Q. Please summarize your conclusions and recommendations with respect to**
2 **rate design issues in this proceeding.**

3 **A. I offer the following conclusions and recommendations:**

- 4 (1) In my revenue requirement testimony I concluded that TEP's proposed
5 Termination Cost Regulatory Asset Charge ("TCRAC") is without merit and
6 recommended that it should be rejected. Consistent with this recommendation,
7 no TCRAC should be adopted. However, if the Commission does not accept
8 my recommendation to reject the TCRAC, then the cents-per-kWh rate design
9 proposed by TEP for the TCRAC should be rejected, and instead, the costs
10 should be recovered through an equal-percentage-of-bill rider applied to all
11 retail customers.
- 12
- 13 (2) I recommend that the Commission reject the Peak and Average Demand
14 method that TEP proposes for the allocation of generation plant costs, as it is a
15 conceptually-flawed approach. This method double counts average demand,
16 resulting in a bias against higher-load-factor customers. This problem can be
17 remedied by using the Average and Excess Demand method, which uses the
18 same energy-based allocation that TEP is recommending for generation costs,
19 but avoids the double-counting of average demand during the system peak.
- 20
- 21 (3) Multiple cost-of-service studies show that the General Service class is
22 significantly over-recovering its costs under current rates (inclusive of the
23 Fixed CTC).
- 24
- 25 (4) Both the Average and Excess Demand method and the 4CP method show the
26 Large Light & Power class dramatically over-recovering its costs at current
27 rates (inclusive of the Fixed CTC).
- 28
- 29 (5) TEP's use of Peak and Average Demand method for allocating transmission
30 expense should be rejected. The FERC-approved transmission rates that TEP
31 is charging itself for providing service to its retail customers were determined
32 in the first instance using the 4CP method. The same 4CP method should be
33 used for allocating transmission expense across customer classes. I
34 recommend that the Commission order TEP to re-file its unbundled
35 transmission rates such that: (a) transmission expense is allocated to customer
36 classes on a 4CP basis; and (b) transmission rates for demand-billed
37 customers are recovered solely through a demand charge, not an energy
38 charge.
- 39
- 40 (6) TEP's distribution cost-of-service study shows that the distribution system
41 costs attributable to the Large, Light and Power class at TEP's requested rate
42 of return is a little over \$4 million. Yet, the unbundled distribution charges
43 TEP is proposing for these customers would recover \$26.6 million – over 6.5

1 times the cost of providing distribution service to them. The distribution
2 charges for this customer class should be dramatically reduced to better reflect
3 the actual cost to provide this service.
4

- 5 (7) I recommend that the first \$30 million of any revenue reductions ordered by
6 the Commission (relative to the \$63 million base rate increase being proposed
7 by TEP) should be apportioned as follows: (a) \$20 million reduction to the
8 General Service class in recognition that this class is over-recovering costs
9 under current rates; and (b) \$10 million reduction to Large, Light & Power to
10 be effected through a reduction in the unbundled distribution charge to these
11 customers to bring these charges closer to distribution cost-of-service. If the
12 Commission orders less than a \$30 million reduction from the \$63 million
13 increase requested by TEP, then the dollar reduction should be apportioned
14 between General Service and Large, Light & Power in this same 2:1 ratio.
15
- 16 (8) If the Commission orders a rate reduction that is greater than \$30 million
17 (relative to the \$63 million base rate increase being proposed by TEP) then I
18 recommend that the incremental reduction be apportioned to each customer
19 class on an equal percentage basis (except Mines, which are presumed to be
20 served under special contracts). In the case of Large, Light & Power, the
21 reduction should be targeted to the unbundled distribution charge.
22
- 23 (9) If the Commission approves a base rate increase that is greater than \$63
24 million, then I recommend that any incremental increase above \$63 million
25 should be apportioned to General Service and Large, Light & Power such that
26 the incremental percentage rate increase to these classes is 50 percent of the
27 overall retail percentage increase.
28
- 29 (10) I support TEP's overall move toward time-of-use rates, as this will improve
30 price signals to customers.
31
- 32 (11) TEP's proposed rate design for non-residential customers is severely skewed
33 toward energy charges and away from demand charges. For each demand-
34 billed rate schedule, TEP should be ordered to reformulate the distribution
35 charge such that 100 percent of the distribution rate is recovered either in the
36 customer charge or the demand charge – with none of the recovery occurring
37 in an energy charge. Similarly, for rate schedules that are demand-billed, a
38 minimum of 55 percent of TEP's generation cost that is unrelated to fuel and
39 purchased power should be recovered through a demand charge (and removed
40 from the energy charge).
41
- 42 (12) TEP should be required to file an interruptible rate schedule that provides a
43 range of options with respect to notice requirements, duration, and frequency,
44 and which provides a credit to participating customers based on the value of
45 the capacity expense the customer allows the utility to avoid. The

1 interruptible rate schedule should be developed after consultation with Staff
2 and interested stakeholders in a collaborative process.
3

4 (13) TEP's proposal for inverted block rates for small General Service customers
5 is misguided and should be rejected. The notion of "lifeline" rates does not
6 translate to non-residential customers. The relative differences in electricity
7 usage among commercial (and industrial customers) are driven largely by the
8 differing requirements of their respective businesses, as opposed to individual
9 consumption preferences. Applying inverted block pricing to non-residential
10 customers simply creates a new subsidy in which the larger customers on the
11 rate schedule pay for the energy costs of the smaller customers on the rate
12 schedule – e.g., the grocery stores pay for the energy costs of the gas stations
13 – without regard to the energy efficiency practices of either.
14
15

16 **III. Termination Cost Regulatory Asset Charge**

17 **Q. What is the Termination Cost Regulatory Asset Charge?**

18 A. As discussed in my revenue requirements testimony, the Termination Cost
19 Regulatory Asset Charge ("TCRAC") is the mechanism that TEP has proposed
20 for recovering the \$788 million regulatory asset it has requested if the Cost-of-
21 Service Methodology is adopted. TEP asserts that such a regulatory asset is
22 necessary "in recognition of the economic burden imposed on TEP as a result of
23 the extended rate freeze and return to full cost-of-service regulation."¹ The first
24 year cost to TEP customers of the TCRAC would be \$117.6 million.

25 In my revenue requirements testimony I explain why the TCRAC proposal
26 is without merit and recommend that it be rejected.

27 **Q. What rate design has TEP proposed for the TCRAC?**

28 A. TEP has proposed a straight kilowatt-hour charge of 1.2622 cents/kWh
29 applicable to all retail kilowatt-hours.

¹ Direct testimony of Kentton C. Grant, p. 2, lines 22-25.

1 **Q. If notwithstanding your recommendation that the TCRAC be rejected, some**
2 **form of the mechanism is approved by the Commission, do you believe TEP's**
3 **proposed rate design should be adopted?**

4 A. Absolutely not. TEP is attempting to recover "foregone rate increases" due
5 to the rate cap. A straight kilowatt-hour charge is entirely inappropriate for such a
6 purpose. There is no basis to assert that any rate increases that TEP might have
7 "foregone" between 2003 and 2008 would have been recovered from customers
8 on a straight kilowatt-hour basis. In fact, the likelihood of recovering a general
9 rate increase in such a manner is almost nil. Recovering such an extraordinary
10 cost on a straight kilowatt-hour basis would ignore relative cost-of-service among
11 rate classes and would unfairly burden higher-load-factor customers within rate
12 classes.

13 **Q. If notwithstanding your recommendation that the TCRAC be rejected, some**
14 **form of the mechanism is approved by the Commission, what rate design**
15 **would be most appropriate?**

16 A. If TEP is permitted some type of regulatory asset recovery such as the
17 TCRAC in exchange for applying the Cost-of-Service Methodology to post-2008
18 rates, then the most reasonable mechanism for cost recovery from customers
19 would be an equal percentage of bill rider applied to all retail customers. Such a
20 mechanism would assess the regulatory asset burden such that it was directly
21 proportionate to the rates that are decided in this proceeding. That is the most
22 reasonable means for assigning responsibility for recovering any "foregone" rate
23 increases from the past.

1 **IV. Class Cost-of-Service**

2 **Q. What is the purpose of cost-of-service analysis?**

3 A. Cost-of-service analysis is conducted to assist in determining appropriate
4 rates for each customer class. It involves the assignment of revenues, expenses,
5 and rate base to each customer class, and includes the following steps:

- 6 • Separating the utility's costs in accordance with the various *functions* of its
7 system (e.g., generation, [or production], transmission, distribution);
- 8 • *Classifying* the utility's costs with respect to the manner in which they are
9 incurred by customers (e.g., customer-related costs, demand-related costs, and
10 energy-related costs); and
- 11 • *Allocating* responsibility for causing the utility's costs to the various customer
12 classes.

13 **Q. What is the role of cost-of-service analysis in setting rates?**

14 A. Each of the three steps above has an important role in the ratemaking
15 process. If rates are unbundled by function, as they are in Arizona, then separating
16 the utility's costs by function is important in determining which costs are
17 generation-related, transmission-related, and distribution-related.

18 The classification of costs is critical to the rate design process, i.e., in
19 determining the proper customer charge, demand charge, and energy charge for
20 each rate schedule.

21 Finally, the allocation of costs to customer classes is important for
22 determining revenue apportionment across customer classes, also called "rate
23 spread." In determining rate spread, it is important to align rates with cost

1 causation to the greatest extent practicable. Properly aligning rates with the costs
2 caused by each customer class is essential for ensuring fairness, as it minimizes
3 cross subsidies among customers. It also sends proper price signals, which
4 improves efficiency in resource utilization. For these reasons, the results of the
5 class cost-of-service analysis should be given very strong weighting in guiding
6 the proper revenue apportionment.

7
8 **A. Allocation of Generation Plant Costs**

9 **Q. What approach has TEP used for allocating generation plant costs between**
10 **TEP retail customers and FERC-jurisdictional customers?**

11 A. As explained in the direct testimony of TEP witness D. Bentley Erdwurm,
12 TEP uses the 4-Coincident Peaks ("4CP") method for allocating generation plant
13 costs between its state and federal jurisdictional loads. TEP's system is designed
14 to meet peak demands in the months of June, July, August, and September.
15 Consequently, the allocation factor for generation capacity is calculated using
16 each jurisdiction's contribution to system peak at the time of the June, July,
17 August, and September peaks.

18 **Q. In your opinion, is the 4CP method appropriate for allocating TEP's**
19 **generation plant costs?**

20 A. Yes, given the characteristics of TEP's system, the 4CP method is
21 appropriate for allocating generation plant costs. As noted by Mr. Erdwurm, the
22 4CP method has been accepted by FERC for application to TEP.

1 **Q. Does TEP also use the 4CP method for allocating generation plant costs**
2 **across its retail customer classes?**

3 A. No. Even though TEP uses the 4CP method for allocating generation plant
4 costs between its jurisdictions, TEP does not use this method for allocating costs
5 across its retail customer classes. For class cost of service, TEP uses a variant of
6 the “Peak and Average Demand” method, which Mr. Erdwurm refers to as
7 “Average and Peaks”.²

8 **Q. Are you familiar with the Peak and Average Demand method?**

9 A. Yes. The Peak and Average Demand method is classified in the NARUC
10 Cost Allocation Manual as a “Judgmental Energy Weighting” approach.
11 According to this method, fixed production cost is allocated based on a
12 combination of each class’s share of coincident peak demand, as well as each
13 class’s share of energy usage. In applying this method, class energy consumption
14 is typically expressed as “average demand,” which gives rise to the term “Peak
15 and Average.” (Average demand is simply annual energy divided by the number
16 of hours in the year.)

17 **Q. In your opinion, is the Peak and Average Demand method appropriate for**
18 **allocating TEP’s generation plant costs?**

19 A. No. The Peak and Average Demand method is conceptually flawed in that
20 average demand is already included in peak demand and is thus counted twice in
21 the allocation of costs. This double-counting contributes to a bias against higher-
22 load-factor customers inherent in this method. Fortunately, however, this problem

² “Peak and Average Demand” is the nomenclature used in the NARUC Electric Utility Cost Allocation Manual.

1 can be remedied by applying an alternate method that uses the same energy-based
2 allocation that TEP is recommending, but avoids the double-counting of average
3 demand at peak. This alternative is known as the "Average and Excess Demand"
4 method.

5 **Q. Before discussing this alternative approach, please explain the analytical flaw**
6 **in the Peak and Average Demand method.**

7 A. We can use a simple example to illustrate the Peak and Average Demand
8 method and its serious flaw. Assume we have two customer classes: Flat and
9 Peaky. To highlight the underlying drivers of the Peak and Average Demand
10 method, let us assume that the Flat class has a constant load of 500 MW
11 throughout the year. Let us further assume that the load pattern of the Peaky class
12 is as follows: January-March: 300 MW; April-May: 500 MW; June: 700 MW;
13 July-August: 800 MW; September: 700 MW; October: 500 MW; and December:
14 300 MW. This example is illustrated in Figure KCH-2, on the following page.

Figure KCH-2

Peak and Average Demand Method: Illustrative Example

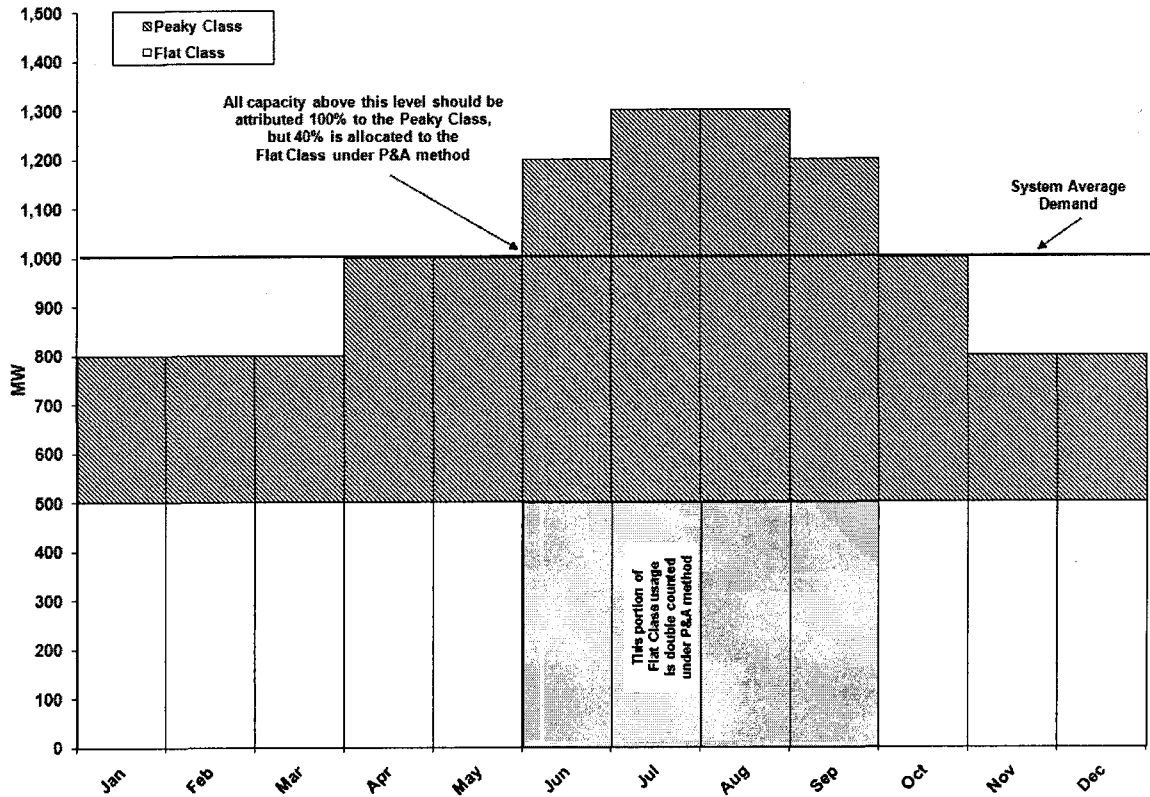


Figure KCH-2 shows the monthly demand of the Flat class at the bottom of the diagram. The monthly demand of the Peaky class is stacked on top of the Flat class's demand, such that the sum of the two constitutes the total demand for the system. The average demand of each of these classes is 500 MW, resulting in an average demand for this two-class system of 1000 MW. Accordingly, the Peak and Average Demand method will allocate each of these classes 50 percent of the responsibility for the energy, or average demand, portion of costs.

The system peak demand averages 1250 MW in the four summer months, June through September. It is clear in this example that all of the incremental capacity required above the system average of 1000 MW demand is attributable to

1 the needs of the Peak class – after all, the load of the Flat class is, of course, flat.
2 But the Peak and Average Demand method will not allocate the full cost of this
3 incremental capacity to the Peak class. Instead, it will allocate these incremental
4 costs in accordance with the share of each class's demand during the peak
5 summer months; that is, the Flat class will be allocated 40% of the incremental
6 cost (500 MW/1250 MW) and the Peak class will be allocated 60% of the
7 incremental cost. Put another way, even though all of the Flat class's usage during
8 the summer has already been accounted for in the allocation of average demand,
9 the Flat class will be allocated an additional 40% of the costs of the incremental
10 capacity above system average demand when the summer peak demand is
11 apportioned. This additional allocation occurs because the Peak and Average
12 Demand method allocates capacity costs based on total demand during the
13 summer – not just the excess above average demand, even though average
14 demand has already been fully allocated in the first step. This additional
15 allocation is the double-weighting to which I referred previously in my testimony.
16 In my opinion, this double-weighting amounts to a serious analytical flaw in the
17 Peak and Average Demand method.

18 **Q. Has the Commission expressed concern about the use of the Peak and**
19 **Average Demand method?**

20 A. Yes. In Decision No. 69663 issued June 28, 2007, the Commission
21 addressed Staff's recommended use of the Peak and Average Demand method in
22 the Arizona Public Service Company ("APS") rate case. APS had used the 4CP
23 method. The Commission stated:

1 We agree with Staff that an energy-weighting method for allocating production
2 plant is appropriate for APS. However, we are not convinced that the method
3 recommended by Staff is the method that should be adopted. AECC's
4 recommended Average and Excess Demand method would eliminate the criticism
5 that the average demand is being counted twice. [Decision No. 69663, p. 70, line
6 27 – p. 71, line 2.]
7

8 **Q. Does the Average and Excess Demand method avoid the double-weighting of**
9 **average demand costs?**

10 A. Yes. The Average and Excess Demand method avoids the problem of
11 double-weighting while using the same allocation treatment of energy, or average
12 demand, as the Peak and Average Demand method: the difference is in the
13 treatment of the incremental capacity requirements above average demand.

14 The Average and Excess Demand method is described in the NARUC
15 Manual in its section entitled "Energy Weighting Methods." This method has the
16 virtue of meeting the Commission's stated objective in Decision No. 69663 with
17 respect to allocating a portion of production plant based on energy. As stated in
18 the NARUC Manual, this method "effectively uses an average demand or total
19 energy allocator to allocate that portion of the utility's generating capacity that
20 would be needed if all customers used energy at a constant 100 percent load
21 factor."³ At the same time, the incremental amount of production plant that is
22 required to meet loads that are above average demand is properly assigned to the
23 users who create the need for the additional capacity.

24 **Q. How does the Average and Excess Demand method apportion responsibility**
25 **for incremental production plant that is required to meet loads that are**
26 **above average demand?**

1 A. The Average and Excess Demand method allocates the cost of capacity
2 above average demand in proportion to each class's excess demand, where excess
3 demand is measured as the difference between each class's individual peak
4 demand⁴ and its average demand. By focusing on excess demand, this method
5 avoids the double-weighting of average demand that occurs in the Peak and
6 Average Demand method.

7 **Q. How would the Average and Excess Demand method allocate the capacity**
8 **above average demand in your illustrative example?**

9 A. The capacity above average demand would be allocated in proportion to
10 each class's share of excess demand. In this example, the peak demand of the Flat
11 class is the same as its average demand; that is, its excess demand is zero. The
12 peak for the Peaky class is 800 MW, which translates into a class excess demand
13 of 300 MW (i.e., 800 MW - 500 MW), which, of course, is also the entirety of the
14 excess demand on this system. Thus, the Peaky class is allocated all of the cost
15 associated with incremental capacity above average demand. Put another way, the
16 Average and Excess Demand method properly assigns the cost of the incremental
17 amount of production plant used to serve system requirements above average
18 demand.

19 **Q. Is the Average and Excess Demand method used elsewhere in this region of**
20 **the country?**

21 A. Yes. This method is used by both Salt River Project and Public Service
22 Company of Colorado.

³ NARUC Electric Utility Cost Allocation Manual, January 1992, p. 49.

1 **Q. Has TEP prepared a class cost-of-service analysis using the Average and**
2 **Excess Demand method?**

3 A. Yes. TEP prepared a class cost-of-service study using the Average and
4 Excess Demand method in response to DOD Data Request 6.1.

5 **Q. Has TEP also prepared a class cost-of-service analysis using the 4CP**
6 **method?**

7 A. Yes. TEP prepared a class cost-of-service study using the 4CP method in
8 response to DOD Data Request 3.3 (Update).

9 **Q. Do you have any observations concerning the various cost-of-service analyses**
10 **prepared by TEP?**

11 A. Yes. Each of the cost-of-service studies performed by TEP shows the
12 rates-of-return by customer class assuming that there are no Fixed CTC revenues
13 (or DSM-related revenues) being recovered in current rates. For example, TEP's
14 Schedule G-1, which summarizes the Company's Peak and Average Demand
15 cost-of-service study, shows Total TEP operating income of negative \$13.2
16 million. It also shows negative returns for each rate class except General Service
17 and Lighting. These negative returns are only appearing in Schedule G-1 because
18 TEP removed \$89.6 million in Fixed CTC revenues from rates for this analysis.
19 But of course, customers are still paying these charges, so the rates of return that
20 appear in Schedule G-1 – or any of TEP's cost-of-service studies – are not very
21 helpful upon first review. To be analytically useful, the Fixed CTC revenues (and

⁴ A class's individual peak demand is often referred to as "Class Non-Coincident Peak Demand" or "Class NCP."

1 DSM-related revenues) must be restored and attributed to the classes that are
2 currently paying these revenues.

3 **Q. Have you reconstructed TEP's cost-of-service results with the Fixed CTC**
4 **revenues included in current rates?**

5 A. Yes. For TEP's Peak and Average Demand study (Schedule G-1), the
6 results are reconstructed in Schedule KCH-7, page 1. This schedule shows a Total
7 TEP operating income of \$44.3 million. The class rates of return appearing in line
8 25 should be interpreted as the returns derived using TEP's Peak and Average
9 Demand study with the Fixed CTC and DSM revenues in current rates.

10 **Q. Do you have any other observations concerning TEP's cost-of-service**
11 **results?**

12 A. Yes. Apparently TEP conducted its class cost-of-service study for a
13 different test period than was used for revenue requirement. The test period for
14 class cost-of-service is the year ending June 30, 2006, whereas the test period for
15 revenue requirement is for the year ending December 31, 2006.

16 **Q. Does the use of the test period ending June 30, 2006 instead of December 31,**
17 **2006 have much impact on the study results?**

18 A. Apparently, yes. In TEP's Response to DOD Data Request 3.2, TEP reran
19 its Peak and Average Demand study for the test period that coincides with the test
20 period used for revenue requirement – the year ending December 31, 2006. In
21 Schedule KCH-7, page 2, I have reconstructed TEP's results with Fixed CTC
22 revenues (plus DSM-related revenues) included in current rates. The results show
23 that the rate of return for the Large Light & Power class is considerably higher

1 using the test period ending December 31, 2006 than for the test period ending
2 June 30, 2006.

3 **Q. Do you have any other observations concerning TEP's cost-of-service**
4 **results?**

5 A. The results for the Mines class need to be viewed with some caution.
6 TEP's cost-of-service study shows this class as under-recovering, but current
7 revenues for this class do not reflect the rate changes for mining customers that
8 will be in effect in 2009. In Decision No. 69873, issued August 28, 2007, the
9 Commission approved a new special contract for one major mining customer, the
10 pricing terms of which are confidential. The special contract for the other mining
11 customer expires at the end of 2008 and this customer's rates in the rate effective
12 period will undoubtedly be different than those reflected in TEP's cost-of-service
13 studies. Any increased revenues that TEP will receive from charging higher rates
14 to customers in the Mines class in the rate effective period will contribute to the
15 recovery of TEP's target revenue requirement. TEP's filing does not currently
16 reflect these additional revenues.

17 **Q. Have you reconstructed TEP's cost-of-service results for the Average and**
18 **Excess Demand and 4CP methods with the Fixed CTC revenues included in**
19 **current rates?**

20 A. Yes. These results are shown in Schedule KCH-7, pages 3 and 4. Table
21 KCH-1, below, summarizes the class rates of return that appear in Schedule KCH-
22 7.

Table KCH-1

Class Rates of Return Using Different CCOS Methods
(Fixed CTC included in current revenues)

CCOS Method	Total	Res	GS	LL&P	Mines	Lighting	Pub Auth
Peak & Average (6/06)	4.50%	1.12%	13.88%	-2.84%	-25.68%	3.22%	-2.03%
Peak & Average (12/06)	4.50%	0.23%	14.11%	6.18%	-22.03%	6.94%	-11.83%
Average & Excess Dem.	4.50%	-2.15%	13.26%	20.20%	4.08%	-9.27%	6.51%
4 CP	4.50%	-1.82%	13.04%	26.33%	6.90%	13.36%	-16.70%

Q. What observations do you draw from the results of the Average and Excess Demand and 4CP methods?

A. Both the Average and Excess Demand method and the 4CP method show the Large Light & Power class dramatically over-recovering its costs at current rates (inclusive of the Fixed CTC).

Q. Do you have any observations concerning the study results for the General Service class?

A. Yes. Each cost-of-service study shows that the General Service class is significantly over-recovering its costs under current rates (inclusive of the Fixed CTC).

Q. What conclusions do you draw concerning the use of these cost-of-service results for the determination of rate spread in this proceeding?

A. There are at least two key insights that stand out from these results. First, any rate spread should recognize that the General Service class is already paying rates that are too high even if TEP received the full \$63 million rate increase it is requesting under the Cost-of-Service Methodology (not counting the TCRAC). Secondly, under the more commonly-utilized CP and Average and Excess

1 Demand cost allocation methods, the Large Light & Power class is significantly
2 over-recovering. I will present additional information on this issue when I discuss
3 distribution cost-of-service later in this Section IV.

4 I will present my overall rate spread recommendations in Section V of my
5 testimony.

6
7 **B. Allocation of Transmission Expense and Transmission Rate Design**

8 **Q. What has TEP proposed with respect to the allocation of transmission**
9 **expense?**

10 **A.** Transmission expense is an unbundled rate component in TEP's tariff.
11 TEP has proposed that transmission expense be allocated to customer classes
12 using the same Peak and Average Demand method the Company uses for
13 allocating generation plant costs.

14 **Q. What is your assessment of TEP's approach to allocating transmission**
15 **expense?**

16 **A.** As I explained above, the use of the Peak and Average Demand method
17 for allocating generation plant costs is highly flawed. The method is even more
18 inappropriate for allocating transmission expense, as there is no transmission
19 equivalent to base load generation plant to justify the use of Average Demand as
20 an allocator. The use of Peak and Average Demand method for allocating
21 transmission expense should be soundly rejected.

22 The FERC-approved transmission rates that TEP is charging itself for
23 providing service to its retail customers were determined in the first instance

1 using the 4CP method. The same 4CP method should be used for allocating
2 transmission expense across customer classes.

3 **Q. Have you performed an allocation of transmission expense using the 4CP**
4 **method?**

5 A. Yes, I have. This analysis is presented in Schedule KCH-8.

6 **Q. Do you have any other comments concerning transmission rates?**

7 A. Yes. TEP is proposing to recover transmission expense on a cents-per-
8 kWh basis. Such a rate design for transmission service is entirely inappropriate
9 for demand-metered customers. Transmission service is inherently capacity-
10 related and transmission rates should be designed on a dollars-per-kW of monthly
11 demand basis, which is how TEP's FERC-approved transmission rates are
12 designed. Failure to design transmission rates on a demand-billed basis will
13 unfairly shift transmission costs within demand-billed rate schedules from lower-
14 load-factor customers (whose use of the transmission system is relatively
15 "peaky") to higher-load-factor customers (whose use of the transmission system is
16 relatively constant).

17 In Schedule KCH-8, I present re-designed transmission rates by customer
18 class using TEP's proposed transmission expense.

19 **Q. What transmission rate design is utilized by APS?**

20 A. This issue was addressed in the most recent APS rate case. As a result of
21 that proceeding, APS changed its transmission rate design from a cents-per-kWh
22 charge to a dollars-per-kW-month charge for demand-billed customers, just as I
23 am recommending here.

1 **Q. Please summarize your recommendations concerning transmission cost**
2 **allocation and rate design.**

3 A. I recommend that the Commission order TEP to re-file its unbundled
4 transmission rates such that: (1) transmission expense is allocated to customer
5 classes on a 4CP basis; and (2) transmission rates for demand-billed customers are
6 collected solely through a demand charge, not an energy charge.

7
8 **C. Allocation and Recovery of Distribution Costs for Large, Light &**
9 **Power**

10 **Q. What is the function of the utility's distribution system?**

11 A. The distribution system delivers power from the high-voltage transmission
12 system to the customer's meter.

13 **Q. Are there issues concerning the allocation of distribution costs that you wish**
14 **to discuss?**

15 A. Yes. TEP's distribution cost-of-service study shows that the distribution
16 system costs attributable to the Large, Light and Power class at TEP's requested
17 rate of return is slightly more than \$4 million.⁵ Distribution costs for these
18 customers are relatively modest, since they take service at 46,000 volts or greater,
19 and therefore do not use the lower-voltage portion of the distribution system.

20 Yet, the unbundled distribution charges being levied on these customers is
21 orders of magnitude greater than the cost to provide distribution service to these
22 customers. As shown in Exhibit KCH-9, TEP's proposed distribution rates would

⁵ TEP Schedule G-6 (Unit Costs), page 1, column 4, line 11.

1 recover \$26.6 million from these customers – over 6.5 times the cost of providing
2 distribution service to them. These charges are way out of line, and are well above
3 what utilities typically charge high-voltage customers for distribution service.

4 **Q. What do you recommend with respect to the distribution charges for the**
5 **Large, Light and Power class?**

6 A. The distribution charges for the Large, Light and Power customers should
7 be dramatically reduced to better reflect the actual cost to provide this service. I
8 will make a specific recommendation in this regard in the rate spread portion of
9 my testimony which follows in Section V.

10 **V. Rate Spread**

11 **Q. What general guidelines should be employed in spreading any change in**
12 **rates?**

13 A. In determining rate spread, or revenue apportionment, it is important to
14 align rates with cost causation, to the greatest extent practicable. Properly aligning
15 rates with the costs caused by each customer group is essential for ensuring
16 fairness, as it minimizes cross subsidies among customers. It also sends proper
17 price signals, which improves efficiency in resource utilization.

18 At the same time, it can be appropriate to mitigate the impact of moving
19 immediately to cost-based rates for customer groups that would experience
20 significant rate increases from doing so. This principle of ratemaking is known as
21 “gradualism.” When employing this principle, it is important to adopt a long-term
22 strategy of moving in the direction of cost causation, and to avoid schemes that
23 result in permanent cross-subsidies from other customers.

1 Q. What rate spread has TEP recommended for its Cost-of-Service
2 Methodology?

3 A. TEP's proposed rate spread is shown in Table KCH-2, below. This table
4 shows TEP's recommended rate spread both with and without the Company's
5 proposed TCRAC. In both cases, the rate changes are measured from the baseline
6 that includes the Fixed CTC and DSM-related revenues in current rates.

7 **Table KCH-2**

8 **TEP's Proposed Rate Spread**
9 **Cost-of-Service Methodology**

Customer Class	Base Rate Increase ⁶		Increase w/ TCRAC ⁷	
	\$000	%	\$000	%
Residential	\$34,862	9.90%	\$83,638	23.75%
General Service	\$20,843	6.92%	\$62,677	20.81%
LL&P	\$ 5,057	7.46%	\$17,035	25.14%
Mines	\$ 0	0.00% ⁸	\$11,674	26.70%
Lighting	\$ 130	2.36%	\$ 648	11.72%
Public Authorities	\$ 2,199	13.55%	\$ 5,042	31.06%
Total Retail	\$63,091	8.02%	\$180,714	22.98%

23
24 Q. What are your recommendations concerning rate spread?

25 A. Let me start with the Company's TCRAC proposal. As I discussed above,
26 I recommend that the TCRAC proposal be rejected. However, if some portion of
27 the TCRAC is adopted then it should be spread to customer classes on an equal
28 percentage of bill rider applied to all retail customers.

⁶ Source: TEP Schedule H-1

⁷ Source: TEP Schedule H-1 TRCAC

⁸ See previous discussion on Mines class in Section IV.C of this testimony.

1 Turning to base rates, there is strong evidence in this proceeding that base
2 rates should be reduced from their current levels; consequently, I do not expect
3 the 8.02% base rate increase proposed by TEP to prevail. Therefore, my rate
4 spread recommendation with respect to base rates addresses how best to
5 implement any reductions from the \$63 million base rate increase being requested
6 by TEP.

7 **Q. Please proceed.**

8 A. I recommend that the first \$30 million of any reductions ordered by the
9 Commission relative to the \$63 million base rate increase being proposed by TEP
10 should be apportioned as follows: (1) \$20 million reduction to the General Service
11 class in recognition that this class is over-recovering costs under current rates; and
12 (2) \$10 million reduction to Large, Light & Power to be effected through a
13 reduction in the unbundled distribution charge to these customers to bring these
14 charges closer to distribution cost-of-service. If the Commission orders less than a
15 \$30 million reduction from the \$63 million increase requested by TEP, then the
16 dollar reduction should be apportioned between General Service and Large, Light
17 & Power in this same 2:1 ratio.

18 If the Commission orders a rate reduction that is greater than \$30 million
19 (relative to the \$63 million base rate increase being proposed by TEP) then I
20 recommend that the incremental reduction be apportioned to each customer class
21 on an equal percentage basis (except Mines, which are presumed to be served
22 under special contracts). In the case of Large, Light & Power, the reduction
23 should be targeted to the unbundled distribution charge.

1 **Q. Can you provide a simple example of how this rate spread approach would**
2 **work?**

3 A. Yes. I have prepared an example in Schedule KCH-10 that assumes the
4 Commission reduces TEP's \$63 million base rate increase by \$63 million –
5 effectively holding overall revenues constant.

6 In this example, the first \$30 million of the reduction is apportioned
7 between General Service and Large, Light & Power as described above. The
8 remaining \$33 million reduction is apportioned to each customer class (except
9 Mines) on an equal percentage basis. Thus, each customer class (except Mines)
10 would experience a 4.46 percent revenue reduction in addition to any reduction
11 awarded as part of the first \$30 million reduction.

12 **Q. What do you recommend if base rates are increased in an amount greater**
13 **than the \$63 million requested by TEP?**

14 A While I do not believe this scenario is likely, it is technically possible as
15 TEP has not yet updated the fuel and purchased power portion of its revenue
16 requirement. If the Commission approves a base rate increase that is greater than
17 \$63 million, then I recommend that any incremental increase above \$63 million
18 should be apportioned to General Service and Large, Light & Power such that the
19 incremental percentage rate increase to these classes is 50 percent of the overall
20 retail percentage increase. This apportionment is in recognition of the cost-of-
21 service issues discussed above.

1 **VI. Rate Design**

2 **Q. What is your overall assessment of TEP's proposed rate design?**

3 A. I support TEP's overall move toward time-of-use ("TOU") rates. TOU
4 rates improve price signals to customers. At the same time, there are serious
5 problems with TEP's proposed rate design for non-residential customers: namely,
6 TEP is placing far too much of its cost recovery in energy charges and not enough
7 in demand charges. The result is to create an unfair burden on higher-load-factor
8 customers. I also believe that TEP's tariff is lacking in that it does not provide an
9 option for interruptible rates. Interruptible rates provide a valuable tool for
10 utilities in meeting system demand and can be a valuable pricing option to
11 customers as well. Finally, I believe that TEP's proposal for inverted block rates
12 for small General Service customers is misguided and should be rejected.

13 **Q. Please proceed. Why do you support TEP's move toward greater**
14 **applicability of TOU rates?**

15 A. Energy costs vary across the hours of the day, with the most expensive
16 hours typically occurring from the afternoon to the evening in summer. Designing
17 the energy price to end-use customers to reflect variations in energy costs sends
18 the proper signal to customers regarding the relative cost to operate the system
19 during the peak, shoulder, and off-peak hours. Customers would then use this
20 pricing information to alter their discretionary patterns of usage, increasing
21 efficiency and lowering the overall cost of energy to the system.

22 **Q. Are there other reasons besides economic efficiency to make TOU rates more**
23 **widely available to customers?**

1 A. Yes. In addition to providing these customers with an incentive to better
2 respond to price signals, TOU rates will ensure that these customers pay rates that
3 are more closely aligned with the costs they cause. Basic fairness dictates that
4 customers whose patterns of energy consumption are less expensive to serve
5 because of their load pattern should see that lower cost reflected in their bills.

6 **Q. Does the Energy Policy Act of 2005 require utilities to expand the availability**
7 **of TOU rates?**

8 A. Yes. Section 1252 of the Act contains a passage that states as follows:

9 Not later than 18 months after the date of the enactment of this paragraph,
10 each electric utility shall offer each of its customer classes, and provide
11 individual customers upon customer request, a time-based rate schedule
12 under which the rate charged by the electric utility varies during different
13 time periods and reflects the variance, if any, in the utility's costs of
14 generating and purchasing electricity at the wholesale level. The time-
15 based rate schedule shall enable the electric consumer to manage energy
16 use and cost through advanced metering and communications technology.⁹
17

18
19 The increased application of TOU rates in TEP's service territory helps to
20 address these requirements.

21 **Q. Turning now to the issue of TEP's demand and energy charges, please**
22 **explain your concerns.**

23 A. Demand-related costs are those costs that are incurred by a utility to meet
24 customer peak, customer-class-peak and/or system peak requirements. All but the
25 smallest of non-residential customers are billed both for the demand they require
26 (maximum load in the billing cycle) and the energy they consume (kilowatt-hours
27 of consumption).

1 TEP's proposed rate design is severely skewed toward energy charges and
2 away from demand charges. For example, TEP is proposing to recover a
3 significant portion of its distribution costs through energy charges. For customers
4 who are billed on a demand-basis, this design is entirely inappropriate.

5 Distribution costs are customer-related and demand-related – they are not energy-
6 related. There is a strong consensus on this point. For example, in discussing
7 distribution cost of service, the NARUC Cost Allocation Manual states: "...[A]ll
8 costs of service can be identified as energy-related, demand-related, or customer-
9 related. Because there is no energy component of distribution-related costs, we
10 need to consider only the demand and customer components."¹⁰ [Emphasis
11 added]

12 **Q. From a customer's perspective, why should it matter if TEP proposes a rate**
13 **design that does not fully recover its demand-related costs through demand-**
14 **related charges?**

15 A. If a utility proposes demand-related charges that are below the cost of
16 demand, it is going to seek to recover its class revenue requirement by over-
17 recovering its costs in another area, most typically through levying an energy
18 charge that is above unit energy costs, which is the case here. For a given rate
19 schedule, when demand-related charges are set below demand-related cost, and
20 the energy charges are set above energy cost, those customers with relatively-

⁹ Energy Policy Act of 2005, Sec. 1252. I note that this section also requires state regulatory authorities to conduct an investigation and issue a decision as to whether it is appropriate to implement these and other standards in the Act.

¹⁰ NARUC Electric Utility Cost Allocation Manual, January 1992, p. 89.

1 higher load factors are forced to subsidize the costs of the lower-load-factor
2 customers within the rate class.

3 **Q. Why is it important for rate design to be representative of underlying cost**
4 **causation?**

5 A. Aligning rate design with underlying cost causation improves efficiency
6 because it sends proper price signals. For example, setting demand-related
7 charges below the cost of demand understates the economic cost of demand-
8 related assets, which in turn distorts consumption decisions, and calls forth a
9 greater level of investment in fixed assets than is economically desirable.

10 At the same time, aligning rate design with underlying cost causation is
11 important for ensuring equity among customers, because properly aligning
12 charges with costs minimizes cross-subsidies among customers. As I stated above,
13 if demand costs are understated in utility rates, the costs are made up elsewhere –
14 typically in energy rates. When this happens, higher-load-factor customers (who
15 use fixed assets relatively efficiently through relatively constant energy usage) are
16 forced to pay the demand-related costs of lower-load-factor customers through the
17 energy charge. This amounts to a cross-subsidy that is fundamentally inequitable.

18 **Q. What do you recommend with respect to the rate design of TEP's**
19 **distribution charges?**

20 A. For each demand-billed rate schedule, TEP should be ordered to
21 reformulate the distribution charge such that 100 percent of the distribution rate is
22 recovered either in the customer charge or the demand charge – with none of the
23 recovery occurring in an energy charge. Further, in so doing, none of the energy

1 charges removed from the distribution rate should be shifted to other unbundled
2 components.

3 **Q. Do you have any additional comments with respect to TEP's treatment of**
4 **demand and energy charges?**

5 A. Yes. My criticism of TEP's skewing of its rate design toward energy is
6 also applicable to TEP's proposed transmission and generation rates. My
7 recommendation with respect to transmission rate design was discussed in Section
8 IV.B, above. In the case of generation rates, TEP proposes no demand charge to
9 recover costs associated with generation capacity, and instead proposes to recover
10 all of its generation-related costs through energy charges. While recovery of costs
11 through an energy charge is entirely appropriate for fuel and purchased power
12 costs, it is not appropriate for capacity or demand-related costs.

13 **Q. What portion of TEP's generation cost that is unrelated to fuel and**
14 **purchased power should be recovered in a demand charge?**

15 A. Arguably, all of TEP's generation cost that is unrelated to fuel and
16 purchased power costs should be recovered through a demand charge from those
17 customers who are demand-billed. At a minimum, for rate schedules that are
18 demand-billed, 55 percent of TEP's generation cost that is unrelated to fuel and
19 purchased power should be recovered through a demand charge (and removed
20 from the energy charge). This percentage represents the portion of TEP's
21 generation-related demand expense that TEP allocates on a coincident-peak basis
22 in its cost-of-service study.

1 **Q. What do you recommend with respect to the rate design of TEP's generation**
2 **charges?**

3 A. For each demand-billed rate schedule, TEP should be ordered to
4 reformulate the generation charge such that at least 55 percent of the generation
5 rate unrelated to fuel and purchased power is recovered in the demand charge.
6 Further, in so doing, none of the energy charges removed from the generation rate
7 should be shifted to other unbundled components.

8 **Q. Turning now to the issue of interruptible rates, what recommendation do you**
9 **make to the Commission?**

10 A. In my opinion, TEP's tariff is lacking in that it does not provide an
11 interruptible rate schedule option. A well-designed program that offers an
12 interruptible rate schedule can allow the utility to meet its peaking needs and/or
13 operating reserve requirements in a manner that provides benefits to participating
14 and non-participating customers by reducing the overall cost of capacity to the
15 utility. Customers choosing interruptible service should receive a credit based on
16 the value of the capacity expense they allow the utility to avoid. The credit would
17 be commensurate with the terms under which the customer agrees to be
18 interrupted, e.g., length of advance notice required, duration, and frequency. A
19 well-designed program would provide a menu of options that would allow the
20 customer to select from among several combinations of terms.

21 **Q. How should an interruptible credit be valued?**

22 A. As I stated, the value of the credit would depend on the terms of
23 interruption. A potential benchmark for measuring interruption value is the \$7.00

1 per kW-month market-based capacity charge that TEP is proposing for its Luna
2 Energy Facility.

3 **Q. What is your recommendation to the Commission on interruptible rates?**

4 A. TEP should be required to file an interruptible rate schedule that provides
5 a range of options with respect to notice requirements, duration, and frequency,
6 and which provides a credit to participating customers based on the value of the
7 capacity expense the customer allows the utility to avoid. The interruptible rate
8 schedule should be developed after consultation with Staff and interested
9 stakeholders in a collaborative process.

10 **Q. Turning now to the issue of inverted block rates for small General Service**
11 **customers, what has TEP proposed in that regard?**

12 A. TEP has proposed inverted block rates for small General Service
13 customers, i.e., customers taking service on Schedules GS-10 and GS-76N. With
14 inverted block rates, energy charges increase as energy usage increases.

15 **Q. What is your assessment of inverted block rates for non-residential**
16 **customers?**

17 A. Inverted block rates for non-residential customers is a misguided notion
18 and entirely inappropriate. This proposal should be rejected.

19 **Q. Please explain.**

20 A. The premise behind inverted block rates is that it is important to send a
21 price signal to customers that increasing energy usage is costly to the utility
22 system. This concept is then paired with the notion that there is a critical
23 minimum amount of electric power that is necessary to meet basic needs. The rate

1 design that results from combining these ideas is one in which the initial pricing
2 block (corresponding to the first energy used in the billing period) is priced at a
3 relatively low rate, whereas energy consumption above this amount is priced at
4 higher rates. For small General Service customers, TEP proposes three
5 progressively-increasing pricing blocks.

6 The notion of a critical minimum or a “lifeline” amount of electric power
7 (that is priced at a lower rate) is grounded in a value judgment about what portion
8 of electric power consumption for a residential customer is for “necessities” (e.g.,
9 lighting) and what portion constitutes discretionary or even luxury usage (e.g.,
10 heating a hot tub) . As varied as households may be, they are more homogeneous
11 than businesses, and I believe it is reasonable to establish prices for residential
12 customers that distinguish between “lifeline” power consumption and
13 discretionary or luxury usage. Consequently, inverted block rates are appropriate
14 for residential customers.

15 However, the notion of “lifeline” rates does not translate to non-residential
16 customers. The relative differences in electricity usage among commercial (and
17 industrial customers) are driven largely by the differing requirements of their
18 respective businesses, as opposed to individual consumption preferences. A
19 grocery store might be pursuing vigorous energy efficiency measures, but still be
20 consuming ten times the electric power of a gas station, due to the nature of the
21 business. It is not reasonable to artificially reduce the energy rates paid by the gas
22 station below the average cost to serve it, and then transfer the burden of meeting
23 the revenue shortfall to the energy rate paid by the grocery store in order to send a

1 stronger conservation price signal to the grocer. Such a pricing scheme just
2 creates a new subsidy in which the larger customers on the rate schedule pay for
3 the energy costs of the smaller customers on the rate schedule – without regard to
4 the energy efficiency practices of either.

5 **Q. What is your recommendation to the Commission on this issue?**

6 A. Inverted block rates for non-residential customers are entirely
7 inappropriate and should be rejected. The energy charges for small General
8 Service customers should be allowed to vary by season and TOU, but should not
9 vary by monthly consumption levels

10
11 **Q. Does this conclude your direct testimony with respect to rate design?**

12 A. Yes, it does.

Class Cost of Service Results at Present Rates Including CTC & DSM Revenues
Using TEP's Filed 4CP Peak and Average Demand Methodology
 (Test Period ending June 30, 2006)

SUMMARY AT PRESENT RATES WITH DSM & CTC

LINE NO.		TOTAL TEP	RESIDENTIAL	GENERAL SERVICE	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY
1	DEVELOPMENT OF RATE BASE							
2	ELECTRIC PLANT IN SERVICE	\$2,115,571,068	\$1,068,181,445	\$759,590,412	\$128,207,739	\$82,733,456	\$24,559,185	\$52,298,831
3	RESERVE FOR DEPRECIATION	1,026,757,960	509,322,036	366,911,999	69,673,770	43,178,848	12,801,332	24,869,975
4	DEFERRED TAXES & TAX CREDITS	(165,291,330)	(83,457,906)	(59,347,432)	(10,016,977)	(6,464,034)	(1,918,830)	(4,086,151)
5	PLANT HELD FOR FUTURE USE	0	0	0	0	0	0	0
6	REGULATORY ASSETS	47,455,224	27,185,764	16,533,765	1,367,569	31	1,002,665	1,365,431
7	TOTAL WORKING CAPITAL	30,273,292	14,237,525	11,033,609	2,324,715	1,786,898	204,643	685,901
8	TOTAL CUSTOMER CONTRIBUTIONS	(18,516,132)	(9,339,769)	(6,896,009)	(1,493,091)	0	(205,694)	(581,569)
9								
10	TOTAL RATE BASE	\$982,734,160	\$507,485,023	\$354,002,346	\$50,716,184	\$34,877,502	\$10,840,637	\$24,812,468
11								
12	DEVELOPMENT OF RETURN							
13	SALES OF ELECTRICITY (Excl. DSM & CTC Rev.)	\$691,451,429	\$307,535,130	\$274,527,876	\$53,836,878	\$37,790,355	\$4,077,303	\$13,683,888
14	DSM & CTC REVENUE	95,105,561	43,045,016	36,016,019	7,198,893	5,933,345	408,843	2,503,444
15	PPFAC	0	0	0	0	0	0	0
16	OTHER OPERATING REVENUE	21,279,733	9,464,534	8,448,721	1,656,854	1,163,015	125,481	421,128
17	TOTAL OPERATING REVENUE	\$807,836,724	\$360,044,680	\$318,992,616	\$62,692,626	\$44,886,715	\$4,611,627	\$16,608,460
18								
19	OPERATING EXPENSES							
20	OPERATION & MAINTENANCE	\$671,184,760	\$308,648,012	\$236,140,504	\$58,446,248	\$49,930,025	\$3,308,685	\$14,711,286
21	DEPRECIATION & AMORT EXPENSE	57,914,052	28,793,133	20,821,372	3,732,441	2,557,479	615,356	1,394,270
22	TAXES OTHER THAN INCOME TAX	29,092,144	14,850,047	10,420,251	1,687,733	1,045,047	360,280	728,785
23								
24	STATE & FEDERAL INCOME TAX	5,375,321	2,050,213	2,491,483	267,783	310,148	(22,120)	277,814
25	TOTAL OPERATING EXPENSES	763,566,277	354,341,405	269,873,610	64,134,205	53,842,700	4,262,202	17,112,156
26								
27	OPERATING INCOME	44,270,447	5,703,275	49,119,006	(1,441,579)	(8,955,985)	349,426	(503,696)
28								
29	RATE OF RETURN (PRESENT WITH DSM & CTC)	4.50%	1.12%	13.88%	-2.84%	-25.68%	3.22%	-2.03%
30								
31	INDEX RATE OF RETURN (PRESENT WITH DSM & CTC)	1.00	0.25	3.08	(0.63)	(5.70)	0.72	(0.45)

Data Sources: TEP Class Cost of Service Workpapers & TEP Schedule H-2, p. 2 of 3 (Ln 14).

Class Cost of Service Results at Present Rates Including CTC & DSM Revenues
Using Calendar Year 2006 4CP/Peak and Average Demand Methodology

SUMMARY AT PRESENT RATES WITH DSM & CTC

LINE NO.	DESCRIPTION	TOTAL TEP	RESIDENTIAL	GENERAL SERVICE	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY
1	DEVELOPMENT OF RATE BASE							
2	ELECTRIC PLANT IN SERVICE	\$2,115,571,067	\$1,095,719,785	\$758,006,917	\$109,819,330	\$77,144,694	\$21,612,990	\$53,267,351
3	RESERVE FOR DEPRECIATION	1,026,757,960	522,922,828	366,581,945	59,399,688	40,262,048	11,491,172	26,100,279
4	DEFERRED TAXES & TAX CREDITS	(165,291,330)	(85,609,500)	(59,223,712)	(8,580,276)	(6,027,379)	(1,688,641)	(4,161,822)
5	PLANT HELD FOR FUTURE USE	0	0	0	0	0	0	0
6	REGULATORY ASSETS	47,455,224	28,007,704	16,560,843	1,032,566	31	880,676	973,404
7	TOTAL WORKING CAPITAL	30,273,291	14,565,236	10,990,610	2,036,407	1,666,190	180,648	834,200
8	TOTAL CUSTOMER CONTRIBUTIONS	(18,516,132)	(9,790,131)	(7,022,079)	(1,129,490)	0	(155,478)	(418,954)
9								
10	TOTAL RATE BASE	\$982,734,160	\$519,970,266	\$352,730,634	\$43,778,849	\$37,521,488	\$9,339,023	\$24,393,900
11								
12	DEVELOPMENT OF RETURN							
13	SALES OF ELECTRICITY (Excl. DSM & CTC Rev.)	\$691,451,429	\$307,535,130	\$274,527,876	\$53,836,878	\$37,790,355	\$4,077,303	\$13,683,888
14	DSM & CTC REVENUE	95,105,561	43,045,016	36,016,019	7,198,893	5,933,345	408,843	2,503,444
15	PPFAC	0	0	0	0	0	0	0
16	OTHER OPERATING REVENUE	21,279,733	9,464,534	8,448,721	1,656,854	1,163,015	125,481	421,128
17	TOTAL OPERATING REVENUE	\$807,836,724	\$360,044,680	\$318,992,616	\$62,692,626	\$44,886,715	\$4,611,627	\$16,608,460
18								
19	OPERATING EXPENSES							
20	OPERATION & MAINTENANCE	\$671,184,760	\$312,377,883	\$235,512,521	\$54,749,931	\$48,244,692	\$3,103,270	\$17,196,463
21	DEPRECIATION & AMORT EXPENSE	57,914,053	29,508,837	20,767,093	3,220,523	2,384,718	544,308	1,488,574
22	TAXES OTHER THAN INCOME TAX	29,092,145	15,238,935	10,401,601	1,438,735	974,453	316,975	721,446
23								
24	STATE & FEDERAL INCOME TAX	5,375,321	1,718,452	2,541,953	579,612	447,917	(1,006)	88,394
25	TOTAL OPERATING EXPENSES	763,566,279	358,844,107	269,223,168	59,988,801	52,051,780	3,963,547	19,494,877
26								
27	OPERATING INCOME	44,270,444	1,200,573	49,769,448	2,703,825	(7,165,065)	648,080	(2,886,417)
28								
29	RATE OF RETURN (PRESENT WITH DSM & CTC)	4.50%	0.23%	14.11%	6.18%	-22.03%	6.94%	-11.83%
30								
31	INDEX RATE OF RETURN (PRESENT WITH DSM & CTC)	1.00	0.05	3.13	1.37	(4.89)	1.54	(2.63)

Data Sources: TEP Response to DOD Data Request 3.2 & TEP Schedule H-2, p. 2 of 3 (Ln 14).

Class Cost of Service Results at Present Rates Including CTC & DSM Revenues Using Calendar Year 2006 Average & Excess Demand Methodology

SUMMARY AT PRESENT RATES WITH DSM & CTC

LINE NO.	DESCRIPTION	TOTAL TEP	RESIDENTIAL	GENERAL SERVICE	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY
1	DEVELOPMENT OF RATE BASE							
2	ELECTRIC PLANT IN SERVICE	\$2,115,571,068	\$1,135,567,813	\$765,979,765	\$94,661,661	\$51,973,643	\$26,993,737	\$40,394,448
3	RESERVE FOR DEPRECIATION	1,026,757,960	543,719,692	370,743,010	51,488,833	27,125,164	14,299,408	19,381,854
4	DEFERRED TAXES & TAX CREDITS	(165,291,330)	(88,722,860)	(59,846,637)	(7,395,994)	(4,060,744)	(2,109,043)	(3,156,052)
5	PLANT HELD FOR FUTURE USE	0	0	0	0	0	0	0
6	REGULATORY ASSETS	47,455,224	28,007,704	16,560,843	1,032,566	31	880,676	973,404
7	TOTAL WORKING CAPITAL	30,273,292	15,425,889	11,162,810	1,709,026	1,122,536	296,863	556,167
8	TOTAL CUSTOMER CONTRIBUTIONS	(18,516,132)	(9,790,131)	(7,022,079)	(1,129,490)	0	(155,478)	(418,954)
9								
10	TOTAL RATE BASE	\$982,734,160	\$536,768,723	\$356,091,692	\$37,388,937	\$21,910,302	\$11,607,347	\$18,967,159
11								
12	DEVELOPMENT OF RETURN							
13	SALES OF ELECTRICITY (Excl. DSM & CTC Rev.)	\$691,451,429	\$307,535,130	\$274,527,876	\$53,836,878	\$37,790,355	\$4,077,303	\$13,683,888
14	DSM & CTC REVENUE	95,105,561	43,045,016	36,016,019	7,198,893	5,933,345	408,843	2,503,444
15	PPFAC	0	0	0	0	0	0	0
16	OTHER OPERATING REVENUE	21,279,733	9,464,534	8,448,721	1,656,854	1,163,015	125,481	421,128
17	TOTAL OPERATING REVENUE	\$807,836,724	\$360,044,680	\$318,992,616	\$62,692,626	\$44,886,715	\$4,611,627	\$16,608,460
18								
19	OPERATING EXPENSES							
20	OPERATION & MAINTENANCE	\$671,184,760	\$324,380,007	\$237,913,194	\$50,186,368	\$40,661,680	\$4,725,594	\$13,317,917
21	DEPRECIATION & AMORT EXPENSE	57,914,052	30,740,629	21,013,551	2,751,965	1,606,624	710,639	1,090,643
22	TAXES OTHER THAN INCOME TAX	29,092,144	15,742,275	10,502,310	1,247,271	656,505	384,941	558,842
23								
24	STATE & FEDERAL INCOME TAX	5,375,321	736,157	2,345,413	953,264	1,068,410	(133,647)	405,725
25	TOTAL OPERATING EXPENSES	763,566,277	371,599,068	271,774,468	55,138,868	43,993,219	5,687,527	15,373,127
26								
27	OPERATING INCOME	44,270,447	(11,554,388)	47,218,147	7,553,758	893,496	(1,075,900)	1,235,333
28								
29	RATE OF RETURN (PRESENT WITH DSM & CTC)	4.50%	-2.15%	13.26%	20.20%	4.08%	-9.27%	6.51%
30								
31	INDEX RATE OF RETURN (PRESENT WITH DSM & CTC)	1.00	(0.48)	2.94	4.48	0.91	(2.06)	1.45

Data Sources: TEP Response to DOD Data Request 6.1 & TEP Schedule H-2, p. 2 of 3 (Ln 14).

Class Cost of Service Results at Present Rates Including CTC & DSM Revenues
Using Calendar Year 2006 4CP Demand Methodology

SUMMARY AT PRESENT RATES WITH DSM & CTC

LINE NO.		TOTAL TEP	RESIDENTIAL	GENERAL SERVICE	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY
1	DEVELOPMENT OF RATE BASE							
2	ELECTRIC PLANT IN SERVICE	\$2,115,571,067	\$1,129,881,806	\$768,065,463	\$89,363,532	\$50,218,999	\$20,021,572	\$58,019,695
3	RESERVE FOR DEPRECIATION	1,026,757,961	540,752,139	371,831,545	48,723,716	26,209,408	10,660,604	28,580,549
4	DEFERRED TAXES & TAX CREDITS	(165,291,330)	(88,278,607)	(60,009,595)	(6,982,047)	(3,923,652)	(1,564,302)	(4,533,127)
5	PLANT HELD FOR FUTURE USE	0	0	0	0	0	0	0
6	REGULATORY ASSETS	47,455,224	28,007,704	16,560,843	1,032,566	31	880,676	973,404
7	TOTAL WORKING CAPITAL	30,273,292	15,303,080	11,207,858	1,594,596	1,084,639	146,276	936,843
8	TOTAL CUSTOMER CONTRIBUTIONS	(18,516,132)	(9,790,131)	(7,022,079)	(1,129,490)	0	(155,478)	(418,954)
9								
10	TOTAL RATE BASE	\$982,734,160	\$534,371,713	\$356,970,945	\$35,155,441	\$21,170,609	\$8,668,140	\$26,397,312
11								
12	DEVELOPMENT OF RETURN							
13	SALES OF ELECTRICITY (Excl. DSM & CTC Rev.)	\$691,451,429	\$307,535,130	\$274,527,876	\$53,836,878	\$37,790,355	\$4,077,303	\$13,683,888
14	DSM & CTC REVENUE	95,105,561	43,045,016	36,016,019	7,198,893	5,933,345	408,843	2,503,444
15	PPFAC	0	0	0	0	0	0	0
16	OTHER OPERATING REVENUE	21,279,733	9,464,534	8,448,721	1,656,854	1,163,015	125,481	421,128
17	TOTAL OPERATING REVENUE	\$807,836,724	\$360,044,680	\$318,992,616	\$62,692,626	\$44,886,715	\$4,611,627	\$16,608,460
18								
19	OPERATING EXPENSES							
20	OPERATION & MAINTENANCE	\$671,184,759	\$322,674,425	\$238,548,893	\$48,582,467	\$40,127,736	\$2,623,575	\$18,627,663
21	DEPRECIATION & AMORT EXPENSE	57,914,052	30,564,862	21,078,025	2,588,188	1,552,384	495,114	1,635,479
22	TAXES OTHER THAN INCOME TAX	29,092,145	15,670,452	10,528,655	1,180,348	634,342	296,873	781,475
23								
24	STATE & FEDERAL INCOME TAX	5,375,321	876,322	2,293,999	1,083,869	1,111,664	38,224	(28,756)
25	TOTAL OPERATING EXPENSES	763,566,277	369,786,061	272,449,572	53,434,872	43,426,126	3,453,786	21,015,861
26								
27	OPERATING INCOME	44,270,446	(9,741,381)	46,543,044	9,257,754	1,460,589	1,157,841	(4,407,401)
28								
29	RATE OF RETURN (PRESENT WITH DSM & CTC)	4.50%	-1.82%	13.04%	26.33%	6.90%	13.36%	-16.70%
30								
31	INDEX RATE OF RETURN (PRESENT WITH DSM & CTC)	1.00	(0.40)	2.89	5.85	1.53	2.97	(3.71)

Data Sources: TEP Response to DOD Data Request 3.3 (Update) & TEP Schedule H-2, p. 2 of 3 (Ln 14).

AECC Recommended Transmission Cost Allocation and Rate Design Using 4CP Class Allocation Factor

4CP ALLOCATION FACTORS FOR TRANSMISSION									
Line No.	ALLOCATION FACTOR NAME	TOTAL	RESIDENTIAL	GENERAL SERVICE Without Demand	GENERAL SERVICE With Demand	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY
1	DTEHV (4CP)	100.00%	48.371%	27.137%	10.374%	6.090%	4.533%	0.121%	3.374%
2	DPRODAN (4CP exc. R-02 & Comm.-31)	100.00%	48.316%	27.220%	10.362%	6.083%	4.528%	0.121%	3.370%

Data Source: TEP Response to DOD Data Request 3.3 (Update)

ALLOCATION OF TRANSMISSION EXPENSES USING 4CP ALLOCATION										
Line No.	DESCRIPTION	TOTAL	ALLOC. FACTOR	RESIDENTIAL	GENERAL SERVICE Without Demand	GENERAL SERVICE With Demand	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY
3	Transmission	65,605,059	DTEHV	31,733,907	17,803,147	6,806,080	3,995,163	2,973,887	79,562	2,213,314
4	System control load dispatch	891,846	DPRODAN	430,903	242,762	92,417	54,249	40,381	1,080	30,054
5	Reactive supply and voltage control	3,502,127	DPRODAN	1,692,081	953,284	362,907	213,026	158,570	4,242	118,016
6	Regulation and frequency response	3,393,365	DPRODAN	1,639,532	923,679	351,636	206,410	153,646	4,111	114,351
7	Spinning reserve service	9,201,240	DPRODAN	4,445,655	2,504,592	953,475	559,689	416,617	11,146	310,067
8	Supplemental reserve service	1,500,912	DPRODAN	725,178	408,551	155,531	91,297	67,959	1,818	50,578
9	Total	84,094,549		40,667,256	22,836,015	8,722,046	5,119,833	3,811,060	101,959	2,836,380

Data Source: TEP Response to DOD Data Request 3.3 (Update) & TEP Cost of Service Rate Design Workpapers

CLASS BILLING DETERMINANT DATA									
Line No.	DESCRIPTION	RESIDENTIAL	GENERAL SERVICE Without Demand	GENERAL SERVICE With Demand	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY	
10	Billing Determinant On-Peak Demand (kW)								
11	Billing Determinant Energy (kWh)	3,864,352,371	1,981,670,111	3,486,095	1,686,943		7,287,604	225,259,044	

Data Source: TEP Cost of Service Rate Design Workpapers

DERIVATION OF TRANSMISSION CHARGES									
Line No.	DESCRIPTION	RESIDENTIAL	GENERAL SERVICE Without Demand	GENERAL SERVICE With Demand	LARGE LIGHT & POWER	MINING	LIGHTING	PUBLIC AUTHORITY	
12	Transmission Rate (\$/kW)								
13	Transmission Rate (\$/kWh)	\$0.010524	\$0.011524	\$2.50	\$3.03		\$0.013991	\$0.012592	

**Large Light and Power (LLP)
Distribution Cost of Service
vs. TEP Proposed Distribution Revenues**

TEP LLP Demand-Related Distribution Cost of Service

Line No.		LARGE LIGHT & POWER
1	Total Rate Base	\$8,892,658
2	Claimed Rate of Return (ROR)	8.35%
3	Return Required at Claimed ROR	\$742,634
4	Total Revenue Required at Claimed ROR (Before application any revenue credits)	\$4,062,961

Data Source: TEP Class Cost of Service Study Workpapers

TEP Proposed LLP Distribution Delivery Revenue

Line No.		Adjusted Booked Billing Determinants	Proposed Rate	Proposed Revenue
UNBUNDLED SERVICE LLP-14 (NEW TOU LLP-90N)				
5	Delivery Charge (kW)			
6	On-peak	1,323,916	\$8.00	\$10,591,328
7	Off-peak	1,300,999	\$2.66	\$3,465,861
8	Delivery Charge (kWh)			
9	Summer			
10	on-peak	63,909,719	\$0.020925	\$1,337,330
11	off-peak	208,213,207	\$0.008425	\$1,754,259
12	shoulder-peak	58,804,508	\$0.011245	\$661,274
13	Winter			
14	on-peak	100,230,648	\$0.016955	\$1,699,441
15	off-peak	182,939,210	\$0.004455	\$815,049
16	Total LLP-14 Delivery Charge Revenue			\$20,324,543
UNBUNDLED SERVICE LLP-90A (NEW TOU LLP-90N)				
17	Delivery Charge (kW)			
18	On-peak	82,255	\$8.00	\$658,040
19	Off-peak	83,087	\$2.66	\$221,344
20	Delivery Charge (kWh)			
21	Summer			
22	on-peak	5,084,947	\$0.020925	\$106,404
23	off-peak	21,333,365	\$0.008425	\$179,740
24	shoulder-peak	5,113,873	\$0.011245	\$57,507
25	Winter			
26	on-peak	10,062,643	\$0.016955	\$170,615
27	off-peak	20,933,777	\$0.004455	\$93,266
28	Total LLP-90A Delivery Charge Revenue			\$1,486,916
UNBUNDLED SERVICE LLP-90F (NEW TOU LLP-90N)				
29	Delivery Charge (kW)			
30	On-peak	280,772	\$8.00	\$2,246,176
31	Off-peak	283,713	\$2.66	\$755,811
32	Delivery Charge (kWh)			
33	Summer			
34	on-peak	16,784,212	\$0.020925	\$351,215
35	off-peak	64,861,794	\$0.008425	\$546,480
36	shoulder-peak	16,713,742	\$0.011245	\$187,951
37	Winter			
38	on-peak	26,993,753	\$0.016955	\$457,687
39	off-peak	53,360,417	\$0.004455	\$237,737
40	Total LLP-90F Delivery Charge Revenue			\$4,783,057
41	Total Large Light & Power Delivery Charge Revenue			\$26,594,516

Data Source: TEP Rate Design Workpapers

42	Distribution Delivery Charge Revenues Above Distribution Cost of Service	\$22,531,555
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